

Schedule of General Scrutiny Committee recommendations made and action in response (May 2019 on)

Meeting	item	Recommendations	Action	Status
23 July 19	Gambling Policy 2019-22 Review	<p>RESOLVED TO RECOMMEND TO THE EXECUTIVE THAT:</p> <p>a) Officers review the wording in Para 1.1 of the policy to ensure it places clear emphasis on promoting compliance with the principles set out in the Act, and make clear that it is not about promoting gambling;</p> <p>b) Officers include a glossary of terms to cover all technical and legal terms set out in the report before it goes on to cabinet and full Council;</p> <p>c) a sentence be added to the policy document to highlight where people can be directed to apply for a license;</p> <p>d) a new category (i) be added to the itemised list in para 15.6 to include training in child protection and child safeguarding;</p>	<p>Done</p> <p>Done</p> <p>Done</p> <p>(We don't recommend it's mandatory because it's not proportionate to the evidence locally but we can make licensees aware of the risks to CYP and the</p>	Completed

		<p>e) officers look at all of the suggested various changes to wording of the policy suggested in bullet point 7 above and update the policy to ensure there is clarity in the phraseology used.</p> <p>f) the various references to children and young persons should – for consistency – be changed to children and young people throughout the policy document.</p> <p>g) officers revise the wording to highlight that the gambling policy is ‘reviewed’ every three years and to add clarity to the reference of policy review from ‘time to time’ – with the additional context that this will happen when/if there are changes to legislation during the three year period;</p> <p>h) officers remove the reference to ‘the governance team’ in para 4.5 of the policy;</p>	<p>training opportunities that are available.)</p> <p>The phraseology used within the Policy reflects the terms used within the Act and the use of different terminology within the policy may cause confusion).</p> <p>(the term children and young persons is the term used within the Act and again may cause confusion if different terms are used within the policy) .</p> <p>Done</p> <p>Done</p>	
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		<p>i) officers state clearly what the deadline timeframes are in para 5.2.</p> <p>j) grounds for a review of a premises license as set out at section 18 of the policy should also include any breaches to the principles that the licensing authority, upholds in overseeing and this policy and any related enforcement action; and</p> <p>k) details on rights of appeal should be included in the policy document.</p>	<p>Done</p> <p>Done</p> <p>Done</p>	
9 September 2019	Call-in of cabinet member decision on hereford transport package and south wye transport package	<p>RESOLVED: That the decision be referred back to the cabinet member to reconsider, and in doing so:</p> <p>The cabinet member seeks clarification from the funders, of both the South Wye Transport Package and the Hereford Transport Package, of the funding implications of a review and ensures that both projects are not interdependent of each other;</p> <p>Ongoing planned activity, programmed in to take place</p>	<p>THAT, having regard to the recommendations made by General Scrutiny Committee on 9 September 2019:</p> <p>(a) a review of the South Wye Transport Package be undertaken to determine next steps, and work on the Southern Link Road and active travel measures (the scope of which will be determined in a further report and be subject to the agreement of funders to draw down funding or provision being made within the capital</p>	Completed

		<p>during the pause, continues while the review is underway;</p> <p>The cabinet member hosts a time limited series of ‘open days’ with parish councils, businesses and members of the public to ensure their views are taken into account on all of the evidence under consideration as part of the review; and</p> <ul style="list-style-type: none"> That all council, and council contractors, contact databases, as far as is practicable, are kept up to date ahead of contacting members of the public 	<p>programme) is continued whilst the review is undertaken;</p> <p>(b) a review of the bypass project to determine next steps be undertaken, and work on the Hereford Transport</p> <p>package active travel measures and the other bypass work as listed below is continued whilst the review is undertaken;</p> <p>Phase 2a consultation report completion £12,000</p> <p>Geophysical survey report completion £3,000</p> <p>Ground Investigation Report (GIR) completion £6,000</p> <p>Walking and Cycling (WCHAR) assessment completion £5,000</p> <p>Traffic Modelling £22,000</p> <p>Large Local Major Bid completion £18,000</p>	
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			<p>(c) discussions continue with funding organisations to clarify the funding implications of a review and to seek to minimise the risk of loss of any secured funding;</p> <p>(d) consultation with parish councils, businesses and members of the public be included within the scope of the review;</p> <p>(e) the acting director for economy and place be authorised to take all operational decisions necessary to scope the review work for both road schemes within a budget of £50k (Southern Link Road) and £70k (Hereford By-pass) to inform a further decision in this calendar year on the scope of the review to be undertaken; and</p> <p>(f) the acting director for economy and place be authorised to take all operational decisions necessary to undertake the bypass work listed in recommendation (b) above within a budget envelope of £66,000 and to approve variance between the activities within a tolerance of £5,000.</p>	
22 October 2019		RESOLVED:	(i) Noted – The LEP is working to support the local authority climate	Completed

		<p>(a) to recommend to the executive that:</p> <ul style="list-style-type: none"> i. the LEP be encouraged to declare a climate emergency as a priority; ii. the LEP be encouraged to raise its profile through engagement with Parish and Town Councils and business forums; iii. the LEP be requested to focus on promoting available schemes to the market towns; and <p>(b) provision be made in the Committee's work programme for an annual report from the LEP.</p>	<p>emergency strategies and has allocated resource to support this.</p> <p>The Marches LEP Senior Energy Officer is supporting each of the Local Authorities with the implementation of their climate emergency strategies alongside his work to develop an action plan to implement the Marches Energy Strategy.</p> <p>(ii) Noted – this is a priority for 2020/21 and being led by the Chair.</p> <p>(iii) Noted. Available schemes are currently being promoted through the Marches Growth Hub https://www.marchesgrowthhub.co.uk/.</p> <p>The Marches LEP is also represented on the Boards for the Towns Funding which Hereford and Telford are eligible to bid for https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/843843/20191031_Towns_Fund_prospectus.pdf and the Historic England town fund which Leominster and Oswestry are seeking to access https://historicengland.org.uk/servi</p>	
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			<p>ces-skills/heritage-action-zones/regenerating-historic-high-streets/</p> <ul style="list-style-type: none"> The LEP will continue to lobby government for funding for market towns in line with the agreed priorities set out in the Strategic Economic Plan 2019. <p>(b) Included</p>	
29 November 2019	2020/21 Budget and Corporate Plan Proposals	<p>RESOLVED: That</p> <p>(a) In relation to the draft corporate plan:</p> <p>I. Specific emphasis is given to investment and commitment to high quality members of staff in delivering the corporate plan;</p> <p>II. the wording and presentation of the ambition for Herefordshire and the corporate plan as a whole be reviewed; and</p> <p>III. the corporate plan should address the needs of the county as a whole including the market towns and their environs;</p> <p>(b) in relation to the 2020/21 budget</p> <p>I. any business cases reflect current association with business partners and any</p>	<p>(as stated at para 63 of budget report to Cabinet 30 January 2020)</p>	Completed

		<p>current government funding available;</p> <p>II. consideration be given to a specific budget for measures to address the climate emergency;</p> <p>III. the feasibility of allocating a ring fenced sum for highway maintenance to the market towns should be explored;</p> <p>IV. during development of business cases consideration be given to whether greater community use could be made of educational facilities; and</p> <p>V. the following recommendations of the Adults and Wellbeing and Children and Young People Scrutiny Committees be considered</p> <p>Adults and Wellbeing Scrutiny Committee – 18 November 2019</p> <p>1. The committee welcomes the proposed areas for investment which support prevention and the strengths based agenda.</p>	<p>i (The detailed business cases will include reference to the matters raised by the committee and will form part of the decision to spend against the investment proposal.</p> <p>li This is for cabinet to consider further at this meeting.</p> <p>lii This is for cabinet to consider further at this meeting.</p> <p>lv The detailed business cases will include reference to the matters raised by the committee and will form part of the decision to spend against the investment proposal</p> <p>v</p> <p>Noted</p> <p>The detailed business cases will include reference to the matters raised by the committee and will</p>	
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		<p>2. Acknowledging that the lack of specific details in the outline business cases was due to the timing constraints and early sight of potential projects coming forward, the committee would be pleased if attention can be given to the matters it has raised and for deeper levels of detail to be provided in the next iterations of the business cases.</p> <p>3. That terminology and language be used consistently, using Plain English.</p> <p>Children and Young People Scrutiny Committee – 25 November 2019</p> <p>RESOLVED: That the committee:</p> <ul style="list-style-type: none"> • Supports the planned investments for looked after children, edge of care and improving social care services and requests further information is submitted to the committee regarding proposals for these services; and 	<p>form part of the decision to spend against the investment proposal</p> <p>Agreed, later papers include a glossary of terms.</p>	
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		<ul style="list-style-type: none"> Asks that a report concerning the dental health initiatives is provided to the committee setting out key performance indicators for the proposals. 		
20 January 2020	Review Of Budget And Corporate Plan Proposals For 2020/21	<p>RESOLVED: That</p> <p>(a) in relation to the draft corporate plan:</p> <p>reference be included to protecting and enhancing our local health care services with the inclusion of key performance indicators to underpin this commitment;</p> <p>(c) the presentation of the till receipt as at p7 of the Plan be reviewed to ensure it is an accurate representation of the actual spend;</p> <p>(d) the plan explains where the council is paying less than it did in the previous financial year;</p> <p>(e) the plan at p15 includes success measures – to consider additional focus on resources to improve infrastructure and community resilience in market towns;</p> <p>(f) that the committee receives a briefing note on the progress on broadband roll out;</p> <p>(g) the corporate plan is reworded on page 7 to reflect that the figure of</p>	<p>(Report to cabinet 30 January 2020)</p> <p>(para 24) The recommendations from the scrutiny committees have been incorporated into the latest draft Corporate Plan.</p>	Completed

		<p>£46m is revised to ensure it reflects the compensation paid to the tenants; and it is made clear that £46m is not enough to fund 1000 new homes and that further borrowing is being proposed of up to a further £100m;</p> <p>(h) the corporate plan is reworded on page 18 – to say ‘spend more locally’ and on page 19 – rather than say ‘sweat our assets’ the committee recommends this is changed to say ‘better use of our assets; and</p> <p>(i) that the corporate plan includes a specific element on what farmers are doing to contribute to the climate change emergency.</p> <p>(b) in relation to the 2020/21 budget:</p> <p>IV. that the executive respond to the proposal that schools are better supported in updating their travel plans;</p> <p>V. the cabinet considers providing a specific capital allocation for market towns to be able to bid for public realm improvements;</p> <p>VI. the MTFS includes a separate line on what is being proposed for climate change;</p> <p>VII. that specific resources are identified and included to support the proposed</p>	<p>(as stated at para 63 of budget report to Cabinet 30 January 2020)</p> <p>Vi “This is added as a tracked change in appendix 1.</p> <p>Vii There is a specific earmarked reserve allocated to waste, this is to be reviewed for its adequacy to fund the costs identified</p> <p>The detailed business cases will include reference to the matters raised by the committee and will</p>	
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		<p>work on the waste task and finish group;</p> <p>III. greater clarity be provided on the funding sources for capital investment as set out at paragraph 23 of the report;and</p> <p>IX. the following recommendations of the Adults and Wellbeing and Children and young People Scrutiny Committee be considered:</p> <p>Adults and Wellbeing Scrutiny Committee – 13 January 2020</p> <p>1. To inform the detailed business cases for the key areas of capital investment and to provide assurance that they are sustainable and represent value for money, the executive be asked to arrange an all members’ seminar to explore the options appraisals.</p> <p>2. That the options appraisal for public housing also consider the potential to support key workers with their accommodation needs.</p> <p>3. There is further clarification and detail provided on the proposed shared social care pooled budget between the adults and children’s directorates when it is available.</p>	<p>form part of the decision to spend against the investment proposal</p> <p>This is for Cabinet to consider further at this meeting</p> <p>This is for Cabinet to consider further at this meeting</p> <p>Agreed as proposals are drafted further consultation will be completed</p> <p>Noted</p>	
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		<p>Children and Young People Scrutiny Committee – 14 January 2020</p> <p>VI. That the committee supports the additional areas of investment identified in the budget.</p>		
28 September 2020	Minerals and Waste Local Plan	<p>RESOLVED TO RECOMMEND TO THE EXECUTIVE:</p> <p>That</p> <p>(a) a plain English and practical guidance/executive summary document be produced to support the report;</p> <p>(b) a more explicit definition, with links to the examples of acceptable sustainable development - within the context of this report - be included</p> <p>(c) while it recognises that the insertion of a stronger line on preventing fracking/unconventional hydrocarbon extraction in</p>	<p>Agreed. It would be useful to provide a non-technical summary of the MWLP, in order to reach as wide an audience as possible.</p> <p>Sustainable development has been defined in the glossary of the MWLP. In sections of the text which directly mention sustainable development, references to the glossary will be added to aid technical understanding of this phrase.</p> <p>No changes to the MWLP are required in response to this recommendation, however, officers will work with the Cabinet Member Infrastructure and</p>	completed

		<p>Herefordshire may make the MWLP ‘unsound’ due to national policy guidelines - the committee wishes to voice its view and see a clearer statement from government that fracking/extraction of unconventional hydrocarbons is unacceptable in Herefordshire; and</p> <p>(d) the current draft MWLP be endorsed to go forward to public consultation.</p>	<p>Transport to lobby Government for a stronger statement on fracking to be issued.</p>	
28 September 2020	Task and finish group report - waste management strategic review	<p>RESOLVED:</p> <p>That (a) the Task and Finish Group report and all of its recommendations be approved, subject to including:</p> <p>1. that, as part of the consultation process, there is clear explanation given as to why option</p>	<p>Decision by cabinet member – commissioning, procurement and assets 26 October 2020</p> <p>http://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?ID=7273</p> <p>Response to review on agenda for 26 April 2021</p>	Update to Committee in April 2021

		<p>one is not being put forward as an option;</p> <p>2. the Waste Team continue to work with and lead the communications on each of the schemes to ensure public understanding for the preferred options is secured;</p> <p>3. asking that the reuse of waste is brought forward as quickly as possible at our local household recycling centres; and</p> <p>4. that the Task and Finish group report is shared with Defra; and</p> <p>(b) the findings and recommendations be submitted to the executive for consideration.</p>	<p>(a) accept the recommendations around consulting on options 2 & 3 from General Scrutiny Committee held on 28 September 2020</p> <p>(b) consent be given for expenditure up to the value of £75,000 is allocated from the council's waste revenue reserves to the Economy & Place Directorate's revenue budget for 2020/21 to award a tender and include expenditure required for resources to allow the council to carry out an effective and engaging consultation on the future of its Waste Management Service;</p> <p>(c) a further report is brought back to the cabinet member for procurement and assets outlining the resources required to deliver the waste services management review;</p>	
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			<p>(d) a further report is brought back to cabinet in Spring 2021 with a recommendation on future collection services and outlining future resources required to implement the recommendation; and</p> <p>(e) Subject to the provisions of the Financial Procedure Rules, the Assistant Director for Regulatory, Environment and Waste be authorised to take all operational decisions required to implement the above recommendations.</p>	
9 November 2020	Hereford Transport Strategy Review	<p>RESOLVED TO RECOMMEND TO THE EXECUTIVE:</p> <p>That (a) more detailed studies are undertaken on the benefits and dis-benefits of traffic light management in more locations in Hereford;</p>	<p>(As reported to cabinet on 3 December)</p> <p>Whilst the removal of traffic signals along the A49 was looked at and discarded by the review due to negative impacts on pedestrians and cyclists, traffic light management would form an element of the Intelligent Transport Systems option (page 53 of the review) which is included in Package C.</p> <p>If cabinet is minded to support this recommendation this would be</p>	completed

		<p>(b) as a result of this review, the committee recommends that the cabinet consider 'weighting of the preferred outcomes' to help determine the preferred package to take forward;</p>	<p>additional work which the cabinet could ask officers to consider and set out the resource requirements to progress.</p> <p>The review has specifically chosen not to weight the 4 objectives or 16 outcomes which underpin these objectives. This provides a comparative view of performance for all of the six packages. Cabinet may choose to assign its own strategic priorities in respect of objectives and outcomes and reference these priorities in determining its preferred package.</p> <p>If cabinet wished for weightings to be applied to the package assessments it could ask for this as a further step to the review. Cabinet would need to confirm its preferred weightings or instruct that alternative weightings are assessed. If cabinet wished to progress this work it would need to defer its decision on the preferred packages and this would extend the review.</p>	
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		<p>(c) support is given to promoting more ‘park and choose’ options in combination with more investment into public transport options and cycle routes to reduce demand for car journeys into or through the city centre with a particular focus given to the limited transport options currently experienced by Herefordshire’s rural communities and that the executive set up a transport team as a matter of priority to implement the planning of cycling and walking, and that the road schemes are reconfigured to accommodate walking and cycling safely within the city;</p>	<p>The recommendation is noted. Package A includes investment in park and choose options (identified as mobility hubs at page 51 of the review) and cycle routes (Page 45) and Package A+B includes significant investment in public transport options within the Hereford’s urban area and urban fringe (options set out at pages 45, 46, 47 and 49 of the review) and these will support longer distance travel needs. Cabinet will be able to select this combination of package options noting the support indicated by committee.</p> <p>Whilst this review has focused on transport issues in Hereford in line with the scope set out in the cabinet member decision of January 2020 it is appreciated that it would be helpful to review transport challenges and solutions countywide. The cabinet report sets out the original intention to review the Local Transport Plan within 5 years of its adoption which would be by 2021. It is also important to note that the core strategy update is due to comment in the next few months.</p>	
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		<p>(d) the cabinet follow up on the suggestion for a 'River-Bus Service' in ongoing refinement and review of the Hereford transport package options;</p> <p>(e) consideration is given to a wider, more in depth study, on the transport options that address countywide</p>	<p>As such, the intention would be to undertake a wider review of transport strategy for the whole county over the coming year.</p> <p>Cabinet may ask officers to consider the approach to designing and delivering transport schemes and report back on options and funding implications for different approaches.</p> <p>Whilst this proposal was not considered in the review or suggested by members or stakeholders during the engagement stages of the review cabinet could include this option in its preferred package combination and instruct that this is considered further in the context of package development work. The cost of undertaking this work would need to be confirmed and set out in a subsequent report to the cabinet member</p> <p>Whilst this review has focused on transport issues in Hereford in line with the scope set out in the cabinet member decision of</p>	
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		<p>transport challenges and solutions, not just in Hereford City;</p> <p>(f) cabinet should not feel constrained by having to consider just the package of options that has been presented to them as part of this review.</p> <p>(g) the committee considers that further analysis is undertaken to assess further the mitigation measures of traffic utilising an eastern crossing before the dis-benefits of an eastern crossing rule it out as an option.</p>	<p>January 2020 it is appreciated that it would be helpful to review transport challenges and solutions countywide. The cabinet report sets out the original intention to review the Local Transport Plan within 5 years of its adoption which would be by 2021. It is also important to note that the core strategy update is due to comment in the next few months. As such, the intention would be to undertake a wider review of transport strategy for the whole county over the coming year.</p> <p>The recommendation to cabinet sets out that cabinet may consider the packages as assessed in the review or combination of package options.</p> <p>Cabinet may choose to agree a package which includes an eastern river crossing noting that 2 eastern river crossing options have been assessed within the 6 packages. If cabinet considers that further technical work is required to understand the impacts and potential mitigations</p>	
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		<p>(h) school travel and transport is given greater priority and that more work is done to undertake survey work with schools and parents to gain a better understanding to what the barriers to uptake of school transport are;</p> <p>(i) carbon offsetting is looked at in relation to offsetting on major infrastructure projects.</p> <p>(j) the impact of assessing routes over other river crossings, in particular, the Bridge Sollars crossing, is</p>	<p>of these elements (or any other transport elements) it could ask officers ask officers to consider and set out the resource requirements for any additional technical work.</p> <p>Whilst an assessment of the barriers to uptake of different modes of travel to school (other than by car) was not part of this review and the review did not undertake fresh and comprehensive surveys of travel to school for county schools. This is additional work which the cabinet could ask officers to consider and set out the resource requirements to progress.</p> <p>Carbon offsetting is being considered in the work being undertaken on the carbon management plan – Pathway to Carbon Neutral. The Plan indicates that offsetting is likely to follow in the 5 years following the current management plan and between 2025 and 2030.</p> <p>Cabinet is invited to consider whether or not it wishes to instruct that further work is done to</p>	
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		<p>built into the analysis of options and packages under review.</p> <p>(k) that the executive abandon the Western Bypass and reject other major road infrastructure schemes, barring only the eastern river crossing option;</p> <p>(l) the executive take a look again at the robustness of the qualitative assessment of the evidence presented; and</p>	<p>understand wider traffic movements through the county and outside of the Hereford transport network in the context further development of a preferred package. This is additional work which the cabinet could ask officers to consider and set out the resource requirements to progress.</p> <p>The recommendations for cabinet include the option to stop work on the western bypass and southern link road and the western bypass as also include in package A+C+D. Two of the package options include eastern river crossings and cabinet may determine to progress either of these options. Any decision which would result in a significant change to current adopted policy and strategy may require the need for consideration by full council.</p> <p>If cabinet wished to look again at the robustness of the qualitative assessment this would extend the</p>	
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		<p>(m) Herefordshire Council should immediately implement a</p>	<p>review and would require it to defer any decision.</p> <p>Cabinet have been briefed on the review at various stages of its development and also requested the engagement of a critical friend in the form of an independent transport consultant to review the draft report and inform final reporting. The critical friend has confirmed that in their view the details of the assessment have been done at a level appropriate to the stage of work, noting that further detailed work would be required. The review includes both qualitative assessment and assessment which is based on modelled outputs. The qualitative assessment was undertaken by transport planners with experience of strategy development and scheme delivery across a range of transport interventions and work was subject to discussion and challenge with council officers, stakeholders and members through the engagement sessions.</p>	
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		well-designed comprehensive safe and attractive network of active travel measures across the entire county to reduce the effect of climate change and the risk of surface flooding.	<p>This aligns with policy and the types of measures identified in Package A. A number of active travel measures are being progressed which will include improvements for pedestrians, cyclists, bus and rail users and we are continuing to deliver the choose how you move behavioural change programme countywide. Clearly, more of these measures could be introduced more quickly if additional funding is available and it is anticipated that there will be further opportunities to bid for external funds over the coming months as government provides more details following its publication of 'Decarbonising Transport' and 'Gear Change' earlier in 2020.</p>	
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7 December 2020	Marches Local Enterprise Partnership - Update	<p>That (a) the update from the Marches LEP including current priorities and projects be noted;</p> <p>(b) the executive be recommended that:</p> <p>(1) the LEP be asked to bear in mind the importance of having regard to the needs of the market towns and the rural areas when considering allocating funding for projects;</p>	<p>The important economic role of the market towns is recognised in the Marches LEP Strategic Economic Plan and the draft Local Industrial Strategy. The LEP also recognises the significant impact of Covid 19 has had on town centres, particularly retail and hospitality. At this time it is not clear what future government funding will be made available via the LEPs, in terms of the amount of funding or the related criteria. However, wherever possible, in meeting the priorities of the Strategic Economic Plan, the draft Local Industrial Strategy and in supporting the recovery of Covid 19, the LEP will ensure that the needs of the market towns are</p>	Recommendations f and g outstanding

		<p>(2) the LEP be encouraged in its stated intention to revisit its Strategic Economic Plan and other policies to ensure that they are sustainable and resilient having regard, for example, to the impact of transport schemes in the context of the declared climate emergency;</p> <p>(3) the LEP be asked to consider how it can improve its engagement with creative industries;</p>	<p>fully considered in future calls for project applications.</p> <p>It is welcomed that the Marches LEP will be revisiting the SEP and other policies to review in the context of the climate emergency. The Marches LEP will confirm the timetable for these reviews but it will be dependent on the government making resources available in 2020/21 to enable the LEP to do this work in consultation with partners.</p> <p>The Marches LEP recognises the important contribution creative industries make to the local economy. The LEP are currently considering how it can improve (with the respective local authorities) sector based engagement in each area. The LEP will ensure that engagement with the creative industries sector is fully considered and improved through this process.</p> <p>In accordance with the Articles of Association, with the exception of</p>	
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		<p>(6) the LEP be asked to bid for funding to address the impacts of flooding, noting that these are of a significance comparable to the impacts of Covid 19 for which the Government has provided funding;</p> <p>(c) the Executive considers how it can facilitate better engagement between the Herefordshire Cultural Partnership and the LEP;</p>	<p>themselves live in a rural area or market town, representing these needs.</p> <p>The LEP are a member of the River Severn Partnership alongside the local authorities, seeking to lobby government for funding to support improved infrastructure to reduce flooding and enable the growth of the local economy. Should the government provide an opportunity for the LEPs to seek funding for flood prevention, the LEP would commit to doing so. At this time, it is not yet clear what future government funding will be made available via the LEP network.</p> <p>The LEP are not currently members of the Herefordshire Cultural Partnership, but are represented on a number of cross cutting Herefordshire partnerships such as the Herefordshire Business Board (where the cultural partnership is represented) and the Hereford</p>	
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		<p>(d) the Executive work with the LEP to make representations for there to be a small towns LEP group along the lines of the national rural LEP Group;</p> <p>(e) the Executive ensures that it has a number of approved prioritised projects available for submission to the LEP in order to take advantage of funding opportunities when they arise; and</p>	<p>Towns Board. Herefordshire council are represented on the Cultural Partnership, and can ensure enhanced engagement and improved co-ordination with the LEP.</p> <p>The council and the LEP will work in partnership to encourage government and the LEP network to consider establishing a small towns LEP group. It is noted that over the last 12 months government has launched a number of council led initiatives to support towns, such as Stronger Towns Funding (Hereford and Telford currently selected), Future High Street Funding, and Heritage Action Zone (Leominster selected).</p> <p>The council will ensure that a pipeline of high quality, worked up shovel ready projects are established in order to apply for funding opportunities. The council is currently working with the Hereford Towns Board to develop a Town Investment Plan, and is leading the development of</p>	
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		<p>(f) the Committee establishes a task and finish group to review the processes in place to deliver projects, ensuring that the reasons that have led to delays in the past on council managed projects have been addressed and that the current processes are fit for purpose; and</p> <p>(g) the LEP be asked to report to the Committee on the level of inward investment achieved.</p>	<p>Economic Development Investment Plans for each of the five market towns. These plans will identify the strategic needs/ opportunities for these areas and develop project proposals in anticipation of future government funding. A similar investment plan for the wider rural areas is also planned, identified as an action in the County Plan Delivery Plan 2020 to 2022.</p> <p>For consideration in the work before.</p> <p>The LEP and the Local Authorities work with the Department for International Trade to engage foreign owned businesses and support investment. The LEP and Herefordshire Council will work together to better monitor and report against inward investment into the county.</p>	
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7 December 2020	Work Programme	<p>(d) the executive be requested to provide a fuller explanation of its response to the Committee's recommendation (b) in its consideration of the Hereford Transport Package review on 9 November that the cabinet consider 'weighting of the preferred outcomes' to help determine the preferred package to take forward'.</p>	<p>In considering the General Scrutiny Committee's recommendation (b) of its meeting of 9 November 2020 the cabinet member confirmed at the cabinet meeting of 3 December 2020 that it was not proposed to delay making a determination on the preferred strategy to introduce a system to weight preferred outcomes. The cabinet member confirmed that cabinet was able to consider its preferred strategic packages in the context of the information provided by the review and its priorities. The priorities for the review were clear and the detailed information and analysis set out in the review documents were considered sufficient to inform the decision taken by cabinet.</p>	completed
15 January 2021	2021/22 Budget Setting	<p>The recommendations and the responses to them are set out in the 2021/22 budget setting report to council on 12 February 2021 (paragraph 51)</p> <p>http://councillors.herefordshire.gov.uk/documents/s50086885/202122%20Budget%20Setting.pdf</p> <p>http://councillors.herefordshire.gov.uk/documents/s50086885/202122%20Budget%20Setting.pdf</p>	See report to Council 12 February 2021	

		<p>The following recommendations are for the Committee itself to address:</p> <p>(b) In its review of Covid measures the Committee consider how grants have been used and seek comparative information from other authorities;</p> <p>(c) the committee makes arrangements to include monitoring of savings plans in work programme; and</p> <p>(d) mindful of the impact of the budget proposals on the Economy and Place Budget briefings be provided to the Committee on progress in achieving the proposed savings and their impact and the Committee be informed of other savings proposals that have been identified with a view to ensuring appropriate contingency plans are in place.</p>		
25 January 2021	Task and Finish Group Report – Climate Emergency Review	RESOLVED: That the findings of the report, and recommendations as amended and set out at appendix 3 to the minutes, be submitted to the executive.	Executive response on agenda for 26 April.	

		http://councillors.herefordshire.gov.uk/documents/g8054/Public%20minutes%20Monday%2025-Jan-2021%2014.00%20General%20scrutiny%20committee.pdf?T=11 <small>http://councillors.herefordshire.gov.uk/documents/g8054/Public%20minutes%20Monday%2025-Jan-2021%2014.00%20General%20scrutiny%20committee.pdf?T=11</small>	http://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?ID=7731	
22 March 2021	Fownhope Flood Repair Work	<p>RESOLVED to recommend to the executive:</p> <p>That</p> <ul style="list-style-type: none"> (a) the executive support and encourage the delivery by BBLP of projects for the benefit of the Fownhope and Woolhope communities; (b) repairs to restore roads in the locality damaged by their use as a diversion route during the closure of the Fownhope Road are prioritised; (c) the executive encourage Fownhope and Woolhope Parish Councils to make representations to local MPs 	TBC	

		<p>to seek funding for highway maintenance, and highlight shortcomings in the Bellwin scheme that appear to have been revealed, and the need for that scheme to be reviewed and for other funding sources to be provided if it is concluded that the Bellwin Scheme itself does not require revision;</p> <p>(d) the executive make further representations to local MPs to seek additional grant funding for highway maintenance, and highlight shortcomings in the Bellwin scheme that appear to have been revealed, and the need for that scheme to be reviewed and for other funding sources to be provided if it is concluded that the Bellwin Scheme itself does not require revision;</p> <p>(e) consideration be given to whether the situation could be presented to Government as a case study highlighting the adverse impact on the local community as a result of lack of funding;</p>		
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		<p>(f) a robust review of the risks to other lengths of the B4224 of similar topography be conducted to establish if there is a need for preventative measures;</p> <p>(g) given the experiences on the B4224 consideration be given to whether there any other sites in the county that could be similarly problematic in the event of flooding with a view to adopting a more preventative approach to maintenance across the county;</p> <p>(h) action be taken to progress broadband works in the county delayed as a result of the B4224 works;</p> <p>(i) It be ensured that parish councils and communities concerns are recognised and taken into account by the Council and their partners when taking forward repairs to infrastructure;</p> <p>(j) the independent review be welcomed; and the following matters be considered for inclusion and if they are not</p>		
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		<p>included in the review they be responded to in any event by the executive:</p> <ol style="list-style-type: none">1. The issues that arose because of the nature of vehicles using the diversion routes;2. The potential for weight restrictions on traffic in the locality and other traffic management measures;3. Was enough priority given to ongoing repairs needed to the routes forming the diversions;4. Pace of decision making particularly from April to August;5. The focus be on identifying lessons learned that can be applied generally to future schemes, whilst noting that matters unique to the specific sites also need to be identified;6. Fownhope and Woolhope Parish Councils be consulted on matters for inclusion in the review;7. Project management and processes, the timeframes involved, for		
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		<p>example the time between identifying work needed, specification, commissioning the contract, to commencing work, and the incremental nature of delays. The ability of the council to have oversight of such projects and whether additional technical and project management resource in-house is required;</p> <p>8. The time taken to establish whether it was possible to proceed without going to open tender;</p> <p>9. Has there been sufficient assessment of the risk of further failure in the highway network in the locality;</p> <p>10. Were the solutions adopted appropriate and proportionate;</p> <p>11. Managing working relationships with utility providers such as BT and gas providers and the approach to specifying works for them to undertake, including the potential benefit of a</p>		
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		<p>protocol for managing works in particular those of an emergency nature;</p> <p>12. Clarification as to how the issue with the size of the crane required for the Stone Cottage works arose and assurance measures to avoid such occurrences in the future;</p> <p>13. Review of the robustness of the effectiveness of the liaison between the Council and BBLP in managing projects;</p> <p>14. Effectiveness of communication with the local community and speed thereof especially from the outset of an incident; and</p> <p>15. Review appropriateness of diversion routes and their signing and facilitating of road safety management.</p>		
22 March 2021	Local Flood Risk Management Strategy Action Plan	<p>RESOLVED: to recommend to the executive:</p> <p>That: (a) prioritisation of actions in the action plan be re-evaluated;</p>	tbc	

		<p>(b) the council strengthen efforts with the Environment Agency to focus on flood mitigation measures for all watercourses;</p> <p>(c) further efforts be made to reinforce the message to landowners to emphasise their riparian responsibilities as riparian owners to maintain drainage and make them aware of support and assistance available through the Council;</p> <p>(d) consider how the Council can increase resources to manage drainage issues and invest in the drainage asset;</p> <p>(e) review weighting given to the threshold for action to implement measures to address flooding on lengths of highway known to flood frequently, having regard to the need to ensure access for emergency vehicles;</p> <p>(f) the liaison between the EA and the Council to disseminate flooding information to residents taking advantage of the</p>		
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		<p>Council's communication networks be kept under review to ensure that it is as effective as possible, noting the role parish councils and community groups can play;</p> <p>(g) consideration be given to whether the website content on flooding is readily accessible and sufficient or can be improved, with consideration given to use of apps and other methods;</p> <p>(h) improve information to local residents on respective responsibilities of residents themselves, the Council and the Environment Agency;</p> <p>(i) consideration be given to an annual survey of Parish Councils to establish information on their flooding experiences and any suggestions for improvements;</p> <p>(j) regard be had to knowledge of local residents and Parish Councils on areas subject to flooding and residents and Parish Councils be invited</p>		
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		<p>and encouraged to submit information;</p> <p>(k) review highways maintenance plan to see if there should be greater focus on roads subject to flooding;</p> <p>(l) consideration be given to raising awareness of the contribution to flooding made by climate change and information available via a link on the council's website; and</p> <p>(m) the mechanism for the production of Section 19 reports be reviewed and streamlined to seek to ensure the pace of completion is improved and appropriate resource allocated to support this aim.</p>		
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